September 10, 2013

The Honorable John Boehner Speaker United States House of Representatives Washington, D.C. 20515

The Honorable Nancy Pelosi Minority Leader United States House of Representatives Washington, D.C. 20515

## **RE:** Support for Immigration Reform

Dear Speaker Boehner and Minority Leader Pelosi:

We, the undersigned chief human resource officers of major corporations doing business in the United States, are writing to urge the House to enact legislation to fix the broken immigration system and work with the Senate to ensure that a bill is signed by the President this year. We believe this would be a long overdue step toward aligning our nation's immigration policies with its workforce needs at all skill levels to ensure U.S. global competitiveness, and we are hopeful that the House will address these needs. The Senate bill is not a perfect measure and many of us hope to work with the House to enact more favorable provisions in certain areas.

Two years ago, the HR Policy Association, which represents the most senior human resource executives at the largest companies in the United States—and of which we are all members—issued a *Blueprint for Jobs in the 21*<sup>st</sup> *Century*, which provided a number of recommendations for restoring growth and competitiveness in the U.S. Among these was a recommendation that immigration reform "address the reality that there is a global war for talent and that countries are competing to attract and retain the human capital essential to a culture of productivity and innovation." The report contained a number of recommendations aimed at attracting and retaining immigrants with strong science, technology, engineering and math (STEM) skills. The Senate bill includes strong provisions along the lines of our recommendations, and we would encourage the House to adopt a similar approach.

Even with the economy still recovering, many of our companies continue to have difficulty finding sufficient American workers to fill certain lesser-skilled positions. Thus, in addition to addressing the need for more highly skilled immigrants, we strongly support efforts to bolster the availability of a workforce at all skills levels, through a separate visa program as well as by creating a path to legal status for those already here. Finally, we urge you to improve the E-Verify system so employers can rely on its results without fear of legal liability and to preserve federal preemption to ensure uniform application of the enforcement rules across the country.

The economic benefits of broad immigration reform were recently underscored by the Congressional Budget Office cost estimate regarding the Senate bill. In addition to finding that the bill would reduce the federal deficit by about \$197 billion over the next decade, it also estimates the bill would increase real GDP (adjusted for inflation) by 3.3 percent by 2023 and 5.4 percent by 2033. Clearly, the positive human resource impact of the bill plays a key role in these estimates, as CBO projects that the bill would increase the U.S. population by about 10.4 million new residents by 2023 and 16.2 million by 2033, with the U.S. labor force growing by about six million workers (3.5%) by 2023 and about nine million (5%) by 2033.

Our global competitors understand that attracting top talent from around the world is vital to a country's economic success, and many already have rewritten their immigration policies accordingly. We urge Congress not to miss this opportunity to level the playing field for U.S. employers. We can't afford to wait.

## Sincerely,

Michele A. Carlin Senior Vice President, Human Resources and Communications Motorola Solutions, Inc. Chair, Immigration Policy Committee HR Policy Association

David Almeda Chief People Officer Kronos Incorporated

Marcia J. Avedon Senior Vice President, Human Resources and Communications Ingersoll Rand Company

Mark F. Biegger Chief Human Resources Officer The Procter & Gamble Company

William A. Blase Senior Executive Vice President, Human Resources AT&T Inc. Mirian M. Graddick-Weir Executive Vice President, Human Resources Merck & Co., Inc. Chair HR Policy Association

Elizabeth B. Amato Senior Vice President, Human Resources and Organization United Technologies Corporation

Dina Barmasse-Gray Senior Vice President Human Resources The Cheesecake Factory, Inc.

Lisa G. Bisaccia Senior Vice President and Chief Human Resources Officer CVS Caremark Corporation

Robert C. Bloss Senior Vice President, Human Resources Hallmark Cards, Inc. Cynthia K. Brabander

Executive Vice President, Chief Human

Resources Officer

Eaton

Sharon M. Brady

Senior Vice President, Human Resources

Illinois Tool Works Inc.

Benito Cachinero-Sánchez

Senior Vice President, Human Resources E.I. du Pont de Nemours & Company

Dean Carter

Chief Human Resources Officer Sears Holdings Corporation

Rizwan Chand

Vice President, Human Resources and Medical Chief Human Resources Officer BNSF Railway Company Brian J. Cook

Senior Vice President, Human Resources and

**Corporate Communications** 

USG Corporation

Lawrence B. Costello

Executive Vice President, Human Resources Tyco International

L. Kevin Cox

Chief Human Resources Officer American Express Company

Bruce Culpepper

Executive Vice President, Human Resources

Americas

Shell Oil Company

Michael D'Ambrose

Senior Vice President, Chief Human Resource

Officer

Archer Daniels Midland Company

Michael L. Davis

Senior Vice President, Global Human

Resources

General Mills, Inc.

Susan F. Davis

Executive Vice President, Human Resources

Johnson Controls, Inc.

Dennis T. Delaney

Executive Vice President, Human Resources

and Administration Ingram Industries Inc.

James D. DeVries

**Executive Vice President and Chief** 

Administrative Officer Allstate Insurance Company

John DiBenedetto

Executive Vice President, Chief People Officer

General Parts Inc.

James J. Duffy

Chief Human Resources Officer

Ally Financial Inc.

Robert L. Duffy

Senior Vice President, Human Resources and

Administration Harris Corporation Ceree Eberly

Senior Vice President and Chief People Officer

The Coca-Cola Company

Joann M. Eisenhart

Senior Vice President, Human Resources

Northwestern Mutual

David J. Esler

Chief Human Resources Officer

**US** Foods

Edward A. Evans

Executive Vice President, Chief Human

**Resources Officer** 

Univar, Inc.

Peter M. Fasolo

Chief Human Resources Officer

Johnson & Johnson

Melanie M. Foley

Senior Vice President, Manager, Human

Resources and Administration Liberty Mutual Group, Inc.

Michael Geary

Corporate Vice President, Human Resources

**Kiewit Corporation** 

Jennifer L. Grant

Vice President, Human Resources

Air Products and Chemicals, Inc.

Joseph C. High

Senior Vice President and Chief People Officer

W.W. Grainger, Inc.

Anne Hill

Senior Vice President, Chief Human Resources

and Communications Officer

**Avery Dennison Corporation** 

Tim Huval

Chief Human Resources Officer

Humana Inc.

Leslie W. Joyce

Senior Vice President and Chief People Officer

Novelis, Inc.

Robyn Ewing

Senior Vice President and Chief

Administrative Officer

The Williams Companies, Inc.

Richard R. Floersch

Executive Vice President, Chief Human

Resources Officer

McDonald's Corporation

Roger C. Gaston

Senior Vice President, Human Resources

Avaya Inc.

Anita Graham

Chief Human Resources and Administrative

Officer

The ADT Corporation

Kimberly S. Hauer

Vice President and Chief Human Resources

Officer

Caterpillar Inc.

Charles H. Hill

Executive Vice President, Human Resources

Pfizer Inc.

Sunita Holzer

Executive Vice President and Chief Human

Resources Officer

**Computer Sciences Corporation** 

Mark R. James

Senior Vice President, Human Resources and

Communications

Honeywell International Inc.

Paul J. Karre

Senior Vice President, HR and

Communications

**International Paper Company** 

Tracy Keogh

Executive Vice President, Human Resources

Hewlett-Packard Company

Pamela O. Kimmet

Senior Vice President, Human Resources

Coca-Cola Enterprises, Inc.

Jay L. Kloosterboer

Senior Vice President, Human Resources

**Dover Corporation** 

Lawrence J. Krema

Senior Vice President of Human Resources

and Corporate Operations Simon Property Group

Angela S. Lalor

Senior Vice President, Human Resources

**Danaher Corporation** 

Denise Lynn

Senior Vice President – People

American Airlines Inc.

Neil E. Marchuk

Executive Vice President, Human Resources

TRW Automotive

Bill Mateikis

Senior Vice President, HR & Legal

Daikin McQuay Americas

William Matson

Chief Human Resource Officer

Analog Devices, Inc.

Teresa E. McCaslin

Executive Vice President – Chief Human

Resources & Administrative Officer

Continental Grain Company

John McDevitt

Senior Vice President, Human Resources and

**Labor Relations** 

United Parcel Service, Inc.

Eileen McGuire

Executive Vice President, Human Resources

MSC Industrial Direct Co., Inc.

Michael L. Meyer

Executive Vice President, Human Resources

Ecolab, Inc.

Kenneth F. Meyers

SVP & Chief Human Resources Officer

Hospira, Inc.

MaryAnn Miller

Senior Vice President, Chief Human Resources

Officer

Avnet, Inc.

Jeffrey Mook

Executive Vice President & Chief Human

Resources Officer 21st Century Fox

Harold Morgan

Senior Vice President, Chief Human Resources

Officer

White Lodging Corporation

John M. Murabito

Executive Vice President, Human Resources &

Services

Cigna Corporation

Larry L. Myers

Executive Vice President, Human Resources

T-Mobile USA, Inc.

Daisy Ng

Senior Vice President, Chief Human Resources

Officer

Darden Restaurants, Inc.

Jed L. Norden

Senior Vice President Human Resources

The ServiceMaster Company

Dermot J. O'Brien

Chief Human Resources Officer

Automatic Data Processing, Inc.

David A. Pace

Executive Vice President and Chief Resource

Officer

Bloomin' Brands Inc.

**Kevin Pennington** 

Executive Vice President of Human Resources

Fiserv, Inc.

Susan P. Peters

Senior Vice President, Human Resources

General Electric Company

Debra Plousha Moore

Chief Human Resources Officer, Executive

Vice President

Carolinas HealthCare System

John P. Reing

Senior Vice President, Human Resources

**SRA** International

Michael G. Rohret

Senior Vice President, Human Resources

Emerson

Susan J. Schmitt

Senior Vice President, Human Resources

Rockwell Automation, Inc.

Daniel S. Serbin

Executive Vice President, Human Resources

Parker Hannifin Corporation

Susan C. Nutson

Senior Vice President – Human Resources

Saint-Gobain Corporation

Walter M. Oliver

Senior Vice President, Human Resources and

Administration

General Dynamics Corporation

Jayne Parker

Executive Vice President and Chief Human

Resources Officer

The Walt Disney Company

Cecile K. Perich

Senior Vice President Human Relations

McCormick & Company, Inc.

Mark A. Petrarca

Senior Vice President, Human Resources and

**Public Affairs** 

A. O. Smith Corporation

Marc C. Reed

Chief Administrative Officer

Verizon Communications Inc.

David A. Rodriguez

Executive Vice President and Chief Human

Resources Officer

Marriott International, Inc.

Sally A. Savoia

Vice President, Human Resources

Praxair, Inc.

Matthew W. Schuyler

Chief Human Resources Officer

Hilton Worldwide

Jeffrey S. Shuman

Senior Vice President, Chief Human Resources

Officer

Quest Diagnostics Incorporated

John M. Steele

Senior Vice President, Human Resources

HCA Inc.

Larry E. Steward

Vice President, Human Resources

DTE Energy Company

Perry Stuckey

Senior Vice President and Chief Human

Resources Officer

Eastman Chemical Company

Susan M. Suver

Vice President, Human Resources

U.S. Steel Corporation

Mara E. Swan

Executive Vice President, Global Strategy and

Talent

ManpowerGroup

Jim M. Sweet

Chief Human Resources Officer

Newell Rubbermaid Inc.

Teresa J. Tanner

Executive Vice President and Chief Human

Resources Officer Fifth Third Bank Kurt J. Thomas

Vice President Human Resources

Mortgage Guaranty Insurance Corporation

Johnna G. Torsone

Executive Vice President and Chief Human

Resources Officer Pitney Bowes Inc. Peter Vrijsen

Chief Human Resources Officer

Cargill, Incorporated

Sara Wade

Senior Vice President and Chief Human

Resources Officer Express Scripts, Inc. Sylvia R. Wagner

Executive Vice President, Human Resources

and Development Assurant, Inc.

Carole S. Watkins

Chief Human Resources Officer

Cardinal Health, Inc.

Robb Webb

Chief Human Resources Officer

**Hyatt Hotels Corporation** 

Thomas W. Weidenkopf

Executive Vice President, Human Resources

and Communications Aleris International, Inc. Scott A. Weisberg Chief People Officer

The Wendy's Company

Kathleen Weslock

Senior Vice President and Chief Human

Resources Officer Cisco Systems, Inc. Eileen G. Whelley

Executive Vice President and Chief Human

Resources Officer XL Global Services, Inc September 10, 2013 Page 8

> Darla Whitaker Senior Vice President, Worldwide Human Resources Texas Instruments Incorporated

Kimberly G. Windrow Vice President, Human Resources WESCO International Richard Williams SVP Human Resources & Interim CHRO Western Union

Christine A. Wolf Senior Vice President, Human Resources ATK